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| <p>Farm Business Management Reports</p> | | <p>EB1504</p> |
| | <p>2000 Carrot Enterprise Budgets Columbia Basin, Washington State</p> | |
| | <p>Herbert Hinman Erik Sorensen Gary Pelter</p> | |
| <p>COOPERATIVE EXTENSION WASHINGTON STATE  UNIVERSITY</p> | | |

NOTE

Enterprise costs and returns vary from one farm to the next and over time for any particular farm. Variability stems from differences in:

- Capital, labor, and management resources.
- Type and size of machinery complement.
- Cultural practices.
- Size of farm enterprise.
- Crop yields.
- Input prices.
- Commodity prices.

Costs can also be calculated differently depending on the intended use of the cost estimate. The information in this publication serves as a general guide for modern, well-managed Columbia Basin farms. To avoid drawing unwarranted conclusions for any particular farm or group of farms, the reader must closely examine the assumptions used. If they are not appropriate for the situation at hand, adjustments in the costs and/or returns should be made.

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2000 CARROT ENTERPRISE BUDGETS COLUMBIA BASIN, WASHINGTON STATE

by

Herbert Hinman, Erik Sorensen, and Gary Pelter*

INTRODUCTION

Carrots are an important crop in Washington State for the fresh market, processing, and carrot seed. Washington ranks first in production of processing carrots in the U.S. and fourth for fresh market carrots. Overall, Washington ranks second to California in production of carrots. Washington produces approximately 33% of the processing carrots grown in the U.S. and 3% of the fresh carrots.

Carrots are grown commercially in both eastern and western Washington. Over the past two decades, acreage has increased dramatically in eastern Washington, particularly in the Columbia Basin. In 1998, 6,500 acres of processing carrots and 3,000 acres of fresh market carrots were harvested in Washington. The total cash value of this crop was more than \$28 million.

This publication presents projected year 2000 cost and return information for representative Columbia Basin carrot enterprises produced under center pivot irrigation. Producers, lenders, and others should find this information helpful in identifying enterprise strengths and weaknesses, planning production adjustments, estimating financial requirements, and resolving numerous other business management problems.

OBJECTIVES OF THE STUDY

The objectives of this study are: (1) to identify production practices necessary to produce carrots on well-managed farms in the Columbia Basin; (2) to provide estimates of capital requirements, production costs, and returns; and (3) to provide current and prospective producers with a procedure for analyzing the profitability of carrot production.

The enterprise data do not represent a particular farm. Instead, they represent costs, returns, and profitability measures under the specific assumptions adopted for the study. The blank spaces on the right-hand side of the various budget tables and profitability worksheets may be used to estimate costs, returns, and profitability measures for individual producers. Also, local Cooperative Extension agents and fieldpersons should be consulted for recommendations on field operations and operating inputs.

*Extension Economist, Benton-Franklin Area Extension Agent, and Grant-Adams Area Extension Agent, respectively, Cooperative Extension, Washington State University, Pullman, WA 99164-6230.

SOURCES OF INFORMATION

Personal interviews made in 2000 with six selected area producers were used to identify commonly used field operations and equipment. These producers were considered to be representatives of well-managed farms. The quantities and types of material (i.e., seed, fertilizer, herbicides, and insecticides) used in the budgets were based on recommended and widely used practices. Local farm suppliers were contacted to obtain price information on materials and other services commonly used by farmers. Equipment costs were based on current purchase prices and on rates of annual use considered typical.

BUDGET ASSUMPTIONS

Budgets are presented for grower harvested Chantenay carrots and grower harvested Emperor carrots, which are primarily grown in the southern portion of the Columbia Basin, and for processor harvested Chantenay carrots, which are primarily grown in the northern portion of the Columbia Basin. Chantenay carrots typically have large roots, measuring approximately 6" in length and 3" in diameter. In Washington, they are grown exclusively for processing as dicer carrots. Emperor carrots typically have long thin roots, approximately 9" in length and 1 1/2" in diameter. This type of carrot is grown for both the fresh market and for processing as slicer carrots. The assumptions made in developing the enterprise data for both these carrot varieties are:

1. The cash rental rate for center pivot irrigated land used to produce carrots varies considerably within the Columbia Basin. For budget purposes, a gross rent of \$300 per acre was used for the south Columbia Basin and \$200 per acre was used for the north Columbia Basin, with the landowner paying the land taxes.
2. The center pivot irrigation system is furnished by the landowner. The tenant pays the irrigation charge and the electrical costs of approximately \$75 per acre and maintains the center pivot system at a cost of approximately \$15 per acre.
3. Estimated annual production per acre for grower harvested Chantenay (dicing) carrots grown in the south basin was 44 tons in the field, paid on 40 tons of cleaned carrots. For processor harvested Chantenay carrots grown in the north basin, the estimated annual production was 35 tons in the field, paid on approximately 65 percent of the gross harvest, or 23 tons. For grower harvested Emperor (fresh and slicing) carrots in the south basin, the estimated annual production was 33 tons in the field, paid on 29 tons of cleaned carrots.
4. Estimated average price received for grower harvested Chantenay carrots is \$55 per ton, for processor harvested Chantenay carrots \$44 per ton, and for Emperor carrots \$80 per ton.
5. Acreage on which carrots are grown was previously in wheat.

DISCUSSION OF BUDGET INFORMATION

Budget information is reported in six tables for each of the three designated carrot types. The information in the "A" tables is for grower harvested Chantenay carrots. The information in the "B" tables is for processor harvested Chantenay carrots. The information in the "C" tables is for grower harvested Imperator carrots. A summary of the information presented in each table for each of the three designated carrot types is presented below.

Table 1. Schedule of Operations and Costs per Acre

Table 1 outlines the schedule of field operations by calendar month, the type of machinery and labor used, and the hours used per acre for producing carrots.

Costs of field operations are divided into two categories. The first is fixed costs, which are the cost of renting land, owning equipment and buildings, and management. The second category, variable costs, is associated with operating machinery, hiring labor, and purchasing services and materials. Total cost is the sum of fixed and variable costs.

Machinery fixed costs include depreciation, interest on the average investment, property taxes, insurance, and housing. These costs are incurred whether or not a crop is grown and do not vary with the enterprise, given ownership of a specific equipment complement. Per-hour fixed costs for machinery are determined by dividing the total annual fixed cost by the total annual hours of machinery use over all enterprises for the representative farm. For a specific field operation, machinery fixed costs are determined by multiplying the machine hours per acre times the machinery per-hour fixed cost as shown in Table 7.

Land fixed cost is equal to the gross rental rates typical of the area. Much of the land used for carrot production is rental ground. Although individual rental arrangements vary, in many situations the tenant pays a cash rent and the landowner pays the taxes.

An opportunity cost for management is also reported. For management, a cost of 7 percent of gross receipts is used. This is representative of management fees charged by farm management firms in the Columbia Basin and is an estimation of the value of an operator's management skills.

Variable costs depend directly on the number of acres and yield level of the carrots produced. These costs include fuel, oil, repairs, fertilizer, chemicals, custom work, overhead, and interest on operating capital. Machinery operating labor and hand labor are also included as variable costs.

Table 2. Material and Services Used by Operation

Table 1, "Schedule of Operations and Costs Per Acre," lists under the "Service" column and "Materials" column dollar figures for services and materials used in the different operations. Table 2 lists, by operation, the specific services and/or materials used and prices paid for these services and materials.

Table 3. Summary of Itemized Costs per Acre

An itemized list of the costs in Table 1 is presented in Table 3. Most items are self-explanatory; however, "Tractor Interest" and "Machinery Interest" warrant additional explanation. These figures represent opportunity costs (returns foregone by investing in the given equipment complement rather than in alternative investments) or interest paid to finance the given equipment complement. Total interest cost on these capital purchases is calculated on the average value of the equipment over their respective years of use. A 9 percent interest charge is made against this "average" value.

Table 4. Break-Even Selling Price per Ton

Table 4 shows the break-even selling prices for different enterprise costs. The first break-even price is the price needed to cover total variable costs – those costs that occur only if the crop is produced. If the price received does not equal or exceed the variable cost break-even price, the crop becomes uneconomical to produce, even in the short run, because the added costs of production are greater than the added returns.

The second break-even price is the price required to cover total cash costs, assuming no interest on machinery or building loans is being paid. If other cash costs exist on your farm, you must identify and include these costs in the cash cost break-even calculation. Furthermore, since a cash cost has been attributed to all labor and land rent, you may wish to subtract the noncash costs for operator/family labor along with rent for land that is owned, and substitute ownership cash costs before calculating the price needed to cover total cash costs.

The third break-even price is the price needed to cover total cash costs, plus depreciation on machinery and buildings. You must realize this price to stay in business over the long run.

The fourth break-even price is the price you must receive to recover total costs including cash costs, depreciation, operator labor and management, and opportunity costs for investments in machinery. Failure to receive this price means the owner-operator will not realize a return on his/her management, labor and capital contributions equivalent to what could be earned in an alternative use. Realizing a price above the break-even level means that in addition to covering all costs, a premium (profit) is received for the risk assumed in producing the crop.

Table 5. Summary of Receipts, Costs, and Profitability per Acre

Receipts, costs, and various measures of profitability for the carrot enterprises are summarized in Table 5. The assumed price represents an estimate as to what 2000 prices may be and is by no means a "predicted" price. Since the budget estimates do not include storage and marketing costs, the assumed prices received by the producer are net of storage and marketing cost. Since profitability greatly depends on yield and price received, you should recalculate profitability using your predicted yield and price when using these tables.

The first profit measure is estimated total receipts – estimated price times estimated yield. The second profit measure is returns over variable costs and land rent, which was calculated by subtracting total variable costs and land rent from total receipts. The third profit measure, returns to management and risk, was calculated by subtracting the machinery fixed expenses from returns over variable cost. This is the return you earn for management and risk after accounting for all costs

including labor contributed to producing the crop. The fourth profit measure is returns over all costs including management. This is the return (profit) the producer receives, under the given assumptions, for accepting the risks involved in producing carrots.

Table 6. Returns over Costs at Various Price and Yield Levels

Table 6 presents the returns over total costs, as calculated in Table 5, at different price and yield combinations.

Table 7. Hourly Machinery Costs

Table 7 presents the estimated fixed and variable costs per hour of use for machinery used to produce carrots in the Columbia Basin.

Equipment fixed costs include depreciation, interest on investment, property taxes, and insurance. Equipment prices are representative of what growers would currently pay to replace equipment. While this assumption may result in an overstatement of production costs currently experienced by producers, it indicates the enterprise's ability to generate the earnings needed to replace depreciable assets. Continuing increases in prices paid for replacement machinery and equipment due to inflation and improved technology mean that depreciation claimed on assets purchased before price advances understates the amount of capital currently required for asset replacement. When an enterprise is evaluated to determine its long-run viability, it is important to consider its ability to replace depreciable assets on a replaceable cost basis. Note that interest on investment represents a 9 percent opportunity cost to the enterprise. These are earnings foregone by investing in the equipment complement rather than in the next best alternative investment. Equipment variable costs include equipment repair, fuel, and lubrication costs – costs that vary with the crop grown or the number of acres produced.

CONCLUDING NOTE

Given the price and yield assumptions used in this study, carrots prove to be a profitable crop in the Columbia Basin. For grower harvested Chantenay carrots grown in the south Columbia Basin, given a yield of 40 tons cleaned carrots and a price of \$55 a ton, the producer clears \$110 per acre above all costs, including opportunity costs. This means the producer is receiving a higher return than those charged in this budget for his/her labor, management and equity capital. At a yield of 40 tons of cleaned carrots, a price of \$52.05 per ton is needed to cover all costs.

For processor harvested Chantenay carrots grown in the north Columbia Basin, given a paid yield of 23 tons per acre and a price of \$44 a ton, the producer clears \$92 per acre above all costs, including opportunity cost. At a paid yield of 23 tons, a price of \$39.69 per ton is needed to cover all costs.

For Emperor carrots, given a paid yield of 29 tons per acre and a price of \$80 a ton, the producer comes up \$27 per acre short of covering all costs, including opportunity cost. At a paid yield of 29 tons, a price of \$81.00 is needed to cover all costs.

To use these budgets you should fully comprehend the procedures and assumptions used in this study and interpret the results accordingly. The authors and producers who provided this data recognize that these budgets do not represent any one particular operation. They should be used as a general guide to help derive budgets for individual operations. Moreover, this publication does not recommend production practices. Rather, it presents current technology used to produce carrots in the Columbia Basin.

TABLE 1A. SCHEDULE OF OPERATIONS AND ESTIMATED COSTS PER ACRE FOR PRODUCING GROWER HARVESTED CHANTENAY (DICER) CARROTS IN THE SOUTH COLUMBIA BASIN OF WASHINGTON STATE.

| | | VARIABLE COST | | | | | | | | | | |
|-------------------|--------------------------------|---------------|------------|-------------|------------------|-----------------------|--------|---------|--------|--------|---------------------|------------|
| OPERATION | TOOLING | MTH YEAR | MACH HOURS | LABOR HOURS | TOTAL FIXED COST | FUEL, LUBE, & REPAIRS | LABOR | SERVICE | MATER. | INTER. | TOTAL VARIABLE COST | TOTAL COST |
| | | | | | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| SOIL TEST* | FOR NEMATODES | FALL 1999 | .00 | .00 | .00 | .00 | .00 | 3.00 | .00 | .25 | 3.25 | 3.25 |
| FUMIGATE | CUSTOM APPLIED | FALL 1999 | .00 | .00 | .00 | .00 | .00 | 37.00 | 183.24 | 18.17 | 238.41 | 238.41 |
| SOIL TEST | FOR NUTRIENTS | MAR 2000 | .00 | .00 | .00 | .00 | .00 | 3.00 | .00 | .16 | 3.16 | 3.16 |
| DISC&PACK(1.5X) | 200HP-WT, 20' DISC & PACK | MAR 2000 | .16 | .19 | 4.02 | 4.85 | 2.28 | .00 | .00 | .37 | 7.50 | 11.52 |
| PLOW & PACK | 150HP-4BTM PLOW & 7' PACK | MAR 2000 | .40 | .48 | 7.09 | 8.78 | 5.76 | .00 | .00 | .76 | 15.30 | 22.39 |
| FERTILIZE | CUSTOM APPLIED | MAR 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 87.14 | 4.89 | 98.03 | 98.03 |
| WEED CONTROL | 150HP-WT,SPRAYER | APR 2000 | .11 | .13 | 1.98 | 2.20 | 1.56 | .00 | 13.25 | .77 | 17.78 | 19.76 |
| LIST | 150HP-WT, LISTER | APR 2000 | .20 | .24 | 2.96 | 3.51 | 2.88 | .00 | .00 | .29 | 6.68 | 9.64 |
| BED SHAPING | 150HP-WT, BED SHAPER | APR 2000 | .20 | .24 | 3.38 | 3.64 | 2.88 | .00 | .00 | .29 | 6.82 | 10.19 |
| PLANT | 85HP-WT, PRECISION BELT PLANT. | APR 2000 | .50 | .60 | 13.32 | 10.34 | 7.20 | .00 | 35.00 | 2.36 | 54.91 | 68.23 |
| IRRIGATE | CENTER PIVOT, 44 AC. IN. | SEA 2000 | .00 | 1.00 | .00 | 15.00 | 12.00 | 75.00 | .00 | 4.59 | 106.59 | 106.59 |
| NITROGATION | THROUGH SPRINKLERS (150# N) | SEA 2000 | .00 | .00 | .00 | .00 | .00 | .00 | 36.45 | 1.64 | 38.09 | 38.09 |
| CULTIVATE | 85HP-WT, 8R-CULTIVATOR | MAY 2000 | .33 | .40 | 4.80 | 4.20 | 4.75 | .00 | .00 | .34 | 9.29 | 14.08 |
| WEED CONTROL | CUSTOM APPLIED | MAY 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 29.64 | 1.34 | 36.97 | 36.97 |
| CULTIVATE LAY-BY | 85HP-WT, 8R-CULTIVATOR | JUN 2000 | .33 | .40 | 4.80 | 4.20 | 4.75 | .00 | .00 | .27 | 9.22 | 14.02 |
| WEED CONTROL | CUSTOM APPLIED | JUN 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 26.50 | .98 | 33.47 | 33.47 |
| HAND WEEDING | CUSTOM WEEDING | JUL 2000 | .00 | .00 | .00 | .00 | .00 | 50.00 | .00 | 1.13 | 51.12 | 51.12 |
| INSECT/FUNG APP** | CUSTOM AERIAL | SEA 2000 | .00 | .00 | .00 | .00 | .00 | 7.50 | 25.91 | 1.50 | 34.92 | 34.92 |
| CHEMIGATE** | APPLY FUNGICIDE | SEA 2000 | .00 | .00 | .00 | .00 | .00 | .00 | 14.74 | .66 | 15.40 | 15.40 |
| TOP | 85HP-WT, FORAGE CHOPPER | OCT 2000 | 1.00 | 1.20 | 11.98 | 9.95 | 14.40 | .00 | .00 | .00 | 24.35 | 36.33 |
| CROWN | 150HP-WT, CROWNER | OCT 2000 | 1.33 | 1.60 | 27.58 | 36.30 | 19.20 | .00 | .00 | .00 | 55.50 | 83.07 |
| DIG | 85HP-WT, 6R-BEET DIGGER | OCT 2000 | 1.25 | 1.50 | 24.51 | 29.26 | 18.00 | .00 | .00 | .00 | 47.26 | 71.78 |
| HAUL** | CUSTOM HAULING | OCT 2000 | .00 | .00 | .00 | .00 | .00 | 484.00 | .00 | .00 | 484.00 | 484.00 |
| LABOR PICKUP | 3/4 TON | ANN 2000 | .67 | .80 | 2.62 | 4.09 | 9.60 | .00 | .00 | .62 | 14.31 | 16.92 |
| MANAGER PICKUP | 3/4 TON | ANN 2000 | .50 | .00 | 4.17 | 4.41 | .00 | .00 | .00 | .20 | 4.61 | 8.78 |
| MANAGEMENT | 7% OF GROSS RECEIPTS | ANN 2000 | .00 | .00 | 154.00 | .00 | .00 | .00 | .00 | .00 | .00 | 154.00 |
| OVERHEAD | UTILITIES,LEGAL,ACCT.,ETC. | ANN 2000 | .00 | .00 | .00 | .00 | .00 | 106.27 | .00 | .00 | 106.27 | 106.27 |
| LAND COST | RENTAL RATE | ANN 2000 | .00 | .00 | 300.00 | .00 | .00 | .00 | .00 | .00 | .00 | 300.00 |
| TOTAL PER ACRE | | | 6.98 | 8.77 | 567.19 | 140.75 | 105.26 | 783.77 | 451.87 | 41.57 | 1523.22 | 2090.41 |

* NUMBER OF APPLICATIONS AND AMOUNT OF MATERIAL USED CAN VARY SIGNIFICANTLY DEPENDING ON CONDITIONS WITHIN GROWING AREA.

** ON LAND THAT IS OWNED AND NOT RENTED, AFTER HARVEST A COVER CROP IS GENERALLY ESTABLISHED IN OCTOBER AND DESTROYED IN THE SPRING OF THE FOLLOWING YEAR AT AN APPROXIMATE COST OF \$40/ACRE.

Table 2A. Material and Services Used by Operation for Producing Grower Harvested Chantenay (Dicer) Carrots in the South Columbia Basin of Washington State.

| Operation | Month | Material and/or Service |
|------------------------------|---------|--|
| Soil Test (for nematodes) | Fall | Service cost @ an average cost of \$3.00/acre |
| Fumigate | Fall | Custom applied @ \$37.00/acre 18 gals. of Telone II @ \$10.18/gal. |
| Soil Test (for nutrients) | March | Service cost @ an average cost of \$3.00/acre |
| Fertilize | March | Custom applied @ \$6.00/acre 100 Lbs. of nitrogen (dry) @\$0.215/lb. 120 Lbs. of phosphate @ \$0.27/lb. 110 Lbs. of potash @ \$0.168/lb. 40 Lbs. of sulfur @ \$0.129/lb. 5 Lbs. of zinc @ \$1.38/lb. 1 Lb. of boron @ \$2.70/lb. |
| Weed Control | April | 1 Lb. of Lorox @ \$13.25/lb. |
| Plant | April | Coated seed @ \$35.00/acre |
| Irrigate | Season | Irrigation charge and power costs @ \$75.00/acre |
| Nitrogate | Season | 150 Lbs. of nitrogen (liquid) @ \$0.243/lb. |
| Weed Control | May | Custom applied @ \$6.00/acre 1.5 Pints of Fusilade @ \$18.45/pt. 1 Qt. of crop oil @ \$1.96/qt. |
| Weed Control | June | Custom applied @ \$6.00/acre 2 Lb. of Lorox @ \$13.25/lb. |
| Hand Weeding | July | Custom hired @ \$50.00/acre |
| Insecticide/ Fungicide* | Season | Custom aerial applications @ \$7.50/application 1.5 Lbs. of Thiodan @ \$7.45/lb. 2 Pints of Bravo @ \$7.37/pt. |
| Chemigate* | Season | 2 Pints of Bravo @ \$7.37/pt. |
| Haul | October | Custom hauling of 44 tons of carrots @ \$11.00/ton |
| Overhead | Annual | 7.5% of variable cost. |

* Number of applications and amount of material used can vary significantly depending on conditions within growing area.

TABLE 3A. ITEMIZED COSTS PER ACRE FOR PRODUCING GROWER HARVESTED
 CHANTENAY (DICER) CARROTS IN THE SOUTH COLUMBIA BASIN
 OF WASHINGTON STATE.

| | | PRICE OR | | VALUE OR | YOUR |
|----------------------|------|----------------|----------|----------|-------|
| | | UNIT COST/UNIT | QUANTITY | COST | FARM |
| ----- | | | | | |
| VARIABLE COSTS | | \$ | | \$ | |
| CUSTOM FUMIGATE | ACRE | 37.00 | 1.00 | 37.00 | _____ |
| CUSTOM SOIL TEST | ACRE | 3.00 | 2.00 | 6.00 | _____ |
| CUSTOM FERTILIZE | ACRE | 6.00 | 1.00 | 6.00 | _____ |
| CUSTOM SPRAYING | ACRE | 6.00 | 2.00 | 12.00 | _____ |
| CUSTOM AERIAL | ACRE | 7.50 | 1.00 | 7.50 | _____ |
| CUSTOM HAULING | TON | 11.00 | 44.00 | 484.00 | _____ |
| COATED SEED | ACRE | 35.00 | 1.00 | 35.00 | _____ |
| NITROGEN (DRY) | LB. | .21 | 100.00 | 21.50 | _____ |
| NITROGEN (LIQ) | LB. | .24 | 150.00 | 36.45 | _____ |
| PHOSPHATE (DRY) | LB. | .27 | 120.00 | 32.40 | _____ |
| POTASH | LB. | .17 | 110.00 | 18.48 | _____ |
| SULFUR | LB. | .13 | 40.00 | 5.16 | _____ |
| ZINC | LB. | 1.38 | 5.00 | 6.90 | _____ |
| BORON | LB. | 2.70 | 1.00 | 2.70 | _____ |
| TELONE II | GAL. | 10.18 | 18.00 | 183.24 | _____ |
| LOROX | LB. | 13.25 | 3.00 | 39.75 | _____ |
| FUSILADE | PINT | 18.45 | 1.50 | 27.67 | _____ |
| CROP OIL | QT. | 1.96 | 1.00 | 1.96 | _____ |
| THIODAN | LB. | 7.45 | 1.50 | 11.18 | _____ |
| BRAVO | PINT | 7.37 | 4.00 | 29.48 | _____ |
| HAND WEEDING | ACRE | 50.00 | 1.00 | 50.00 | _____ |
| LABOR (TRAC/MACH) | HOUR | 12.00 | 8.77 | 105.26 | _____ |
| IRRIGATION REPAIR | ACRE | 15.00 | 1.00 | 15.00 | _____ |
| IRRIGATION POWER/CHG | ACRE | 75.00 | 1.00 | 75.00 | _____ |
| TRACTOR REPAIR | ACRE | 34.31 | 1.00 | 34.31 | _____ |
| TRACTOR FUEL/LUBE | ACRE | 43.66 | 1.00 | 43.66 | _____ |
| MACHINERY REPAIRS | ACRE | 44.01 | 1.00 | 44.01 | _____ |
| MACHINE FUEL/LUBE | ACRE | 3.77 | 1.00 | 3.77 | _____ |
| OVERHEAD | ACRE | 106.27 | 1.00 | 106.27 | _____ |
| INTEREST ON OP. CAP. | ACRE | 41.57 | 1.00 | 41.57 | _____ |
| | | | | ----- | |
| TOTAL VARIABLE COST | | | | 1523.22 | _____ |
| | | | | | |
| FIXED COSTS | | \$ | | \$ | |
| TRACTOR DEPRECIATION | ACRE | 23.77 | 1.00 | 23.77 | _____ |
| TRACTOR INTEREST | ACRE | 20.79 | 1.00 | 20.79 | _____ |
| TRACTOR INSURANCE | ACRE | 1.39 | 1.00 | 1.39 | _____ |
| TRACTOR TAXES | ACRE | 4.16 | 1.00 | 4.16 | _____ |
| TRACTOR HOUSING | ACRE | 2.31 | 1.00 | 2.31 | _____ |
| MACHINE DEPRECIATION | ACRE | 31.88 | 1.00 | 31.88 | _____ |
| MACHINE INTEREST | ACRE | 20.97 | 1.00 | 20.97 | _____ |
| MACHINE INSURANCE | ACRE | 1.40 | 1.00 | 1.40 | _____ |
| MACHINE TAXES | ACRE | 4.19 | 1.00 | 4.19 | _____ |
| MACHINE HOUSING | ACRE | 2.33 | 1.00 | 2.33 | _____ |
| LAND RENT | ACRE | 300.00 | 1.00 | 300.00 | _____ |
| MANAGEMENT FEE | ACRE | 154.00 | 1.00 | 154.00 | _____ |
| | | | | ----- | |
| TOTAL FIXED COST | | | | 567.19 | _____ |
| | | | | | |
| TOTAL COST | | | | 2090.41 | _____ |
| ----- | | | | | |

TABLE 4A. BREAK-EVEN SELLING PRICE PER TON OF GROWER HARVESTED CHANTENAY CARROTS PRODUCED IN THE SOUTH COLUMBIA BASIN.

| | COST PER ACRE | YOUR FARM | BREAK-EVEN PRICE (\$/TON) | YOUR FARM |
|---|------------------|--------------|---------------------------------|--------------|
| | \$ | \$ | (40 TONS) | \$ |
| 1. TOTAL VARIABLE COST | 1,523.22 | _____ | 38.08 | _____ |
| PLUS: TRACTOR & MACHINERY INSURANCE | 2.79 | _____ | | |
| TRACTOR & MACHINERY TAXES | 8.35 | _____ | | |
| LAND RENT | 300.00 | _____ | | |
| 2. TOTAL CASH COSTS | 1,834.36 | _____ | 45.86 | _____ |
| PLUS: TRACTOR & MACHINERY DEPRECIATION | 55.66 | _____ | | |
| 3. TOTAL CASH COST & DEPRECIATION | 1,890.02 | _____ | 47.25 | _____ |
| PLUS: TRACTOR & MACHINERY INTEREST | 41.76 | _____ | | |
| TRACTOR & MACHINERY HOUSING | 4.64 | _____ | | |
| MANAGEMENT* | 145.75 | _____ | | |
| 4. TOTAL COST** | 2,082.17 | _____ | 52.05 | _____ |

* 7% OF GROSS RECEIPTS (40 TONS X \$52.05 X .07).

** TOTAL COST FIGURE IS DIFFERENT THAN THAT IN TABLES 1A AND 2A DUE TO DECREASED MANAGEMENT COST AS PRICE RECEIVED DECREASES.

TABLE 5A. SUMMARY OF RECEIPTS, COSTS, AND PROFITABILITY PER ACRE FOR GROWER
HARVESTED CHANTENAY CARROTS PRODUCED IN THE SOUTH COLUMBIA BASIN.

| | PRICE/UNIT | QUANTITY | VALUE OR COST | YOUR FARM |
|--|------------|----------|---------------|-----------|
| GROSS RECEIPTS | | | | |
| CHANTENAY CARROTS | \$55.00 | 40 TONS | \$2,200.00 | _____ |
| 1. TOTAL RECEIPTS | | | 2,200.00 | _____ |
| LESS: TOTAL VARIABLE COST | | | 1,523.22 | _____ |
| LAND RENT | | | 300.00 | _____ |
| 2. RETURNS OVER VARIABLE COST AND LAND RENT | | | 376.78 | _____ |
| LESS: TRACTOR & MACHINERY FIXED COST | | | 113.19 | _____ |
| 3. NET RETURNS TO MANAGEMENT AND RISK | | | 263.59 | _____ |
| LESS: MANAGEMENT* | | | 154.00 | _____ |
| 4. RETURNS OVER TOTAL COSTS | | | 109.59 | _____ |

* 7% OF GROSS RECEIPTS (40 TONS X \$55.00 X .07).

TABLE 6A. RETURNS OVER TOTAL COSTS AT VARIOUS PRICE AND NET YIELD LEVELS FOR GROWER HARVESTED CHANTENAY CARROTS PRODUCED IN THE SOUTH COLUMBIA BASIN.

| YIELD PRICE | 32 TONS | 36 TONS | 40 TONS | 44 TONS | 48 TONS |
|----------------|---------|---------|---------|---------|---------|
| \$/Ton | \$ | \$ | \$ | \$ | \$ |
| 40 | -642 | -545 | -448 | -352 | -255 |
| 43 | -553 | -445 | -337 | -229 | -121 |
| 46 | -463 | -344 | -225 | -106 | 13 |
| 49 | -374 | -244 | -114 | 17 | 147 |
| 52 | -284 | -143 | -2 | 139 | 281 |
| 55 | -195 | -43 | 110 | 262 | 415 |
| 58 | -106 | 57 | 221 | 385 | 549 |

TABLE 1B. SCHEDULE OF OPERATIONS AND ESTIMATED COSTS PER ACRE FOR PRODUCING PROCESSOR HARVESTED CHANTENAY (DICER) CARROTS IN THE NORTH COLUMBIA BASIN OF WASHINGTON STATE.

| | | VARIABLE COST | | | | | | | | | | | |
|------------------|--------------------------------|---------------|------------|-------------|------------------|-----------------------|-------|---------|--------|--------|---------------------|------------|--|
| OPERATION | TOOLING | MTH YEAR | MACH HOURS | LABOR HOURS | TOTAL FIXED COST | FUEL, LUBE, & REPAIRS | LABOR | SERVICE | MATER. | INTER. | TOTAL VARIABLE COST | TOTAL COST | |
| | | | | | | \$ | \$ | \$ | \$ | \$ | \$ | \$ | |
| SOIL TEST* | FOR NEMATODES | FALL 1999 | .00 | .00 | .00 | .00 | .00 | 3.00 | .00 | .25 | 3.25 | 3.25 | |
| SOIL TEST | FOR NUTRIENTS | MAR 2000 | .00 | .00 | .00 | .00 | .00 | 3.00 | .00 | .16 | 3.16 | 3.16 | |
| DISC&PACK(1.5X) | 200HP-WT, 20' DISC & PACK | MAR 2000 | .16 | .19 | 4.02 | 4.85 | 2.28 | .00 | .00 | .37 | 7.50 | 11.52 | |
| PLOW & PACK | 150HP-4BTM PLOW & 7' PACK | MAR 2000 | .40 | .48 | 7.09 | 8.78 | 5.76 | .00 | .00 | .76 | 15.30 | 22.39 | |
| FERTILIZE | CUSTOM APPLIED | MAR 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 87.14 | 4.89 | 98.03 | 98.03 | |
| WEED CONTROL | 150HP-WT, SPRAYER | APR 2000 | .11 | .13 | 1.98 | 2.20 | 1.56 | .00 | 13.25 | .77 | 17.78 | 19.76 | |
| LIST | 150HP-WT, LISTER | APR 2000 | .20 | .24 | 2.96 | 3.51 | 2.88 | .00 | .00 | .29 | 6.68 | 9.64 | |
| PLANT | 85HP-WT, PRECISION BELT PLANT. | APR 2000 | .50 | .60 | 13.32 | 10.34 | 7.20 | .00 | 35.00 | 2.36 | 54.91 | 68.23 | |
| IRRIGATE | CENTER PIVOT, 44 AC. IN. | SEA 2000 | .00 | 1.00 | .00 | 15.00 | 12.00 | 75.00 | .00 | 4.59 | 106.59 | 106.59 | |
| NITROGATION | THROUGH SPRINKLERS (150# N) | SEA 2000 | .00 | .00 | .00 | .00 | .00 | .00 | 36.45 | 1.64 | 38.09 | 38.09 | |
| CULTIVATE | 85HP-WT, 8R-CULTIVATOR | MAY 2000 | .33 | .40 | 4.80 | 4.20 | 4.75 | .00 | .00 | .34 | 9.29 | 14.08 | |
| WEED CONTROL | CUSTOM APPLIED | MAY 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 29.64 | 1.34 | 36.97 | 36.97 | |
| CULTIVATE LAY-BY | 85HP-WT, 8R-CULTIVATOR | JUN 2000 | .33 | .40 | 4.80 | 4.20 | 4.75 | .00 | .00 | .27 | 9.22 | 14.02 | |
| WEED CONTROL | CUSTOM APPLIED | JUN 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 26.50 | .98 | 33.47 | 33.47 | |
| HAND WEEDING | CUSTOM WEEDING | JUL 2000 | .00 | .00 | .00 | .00 | .00 | 50.00 | .00 | 1.13 | 51.12 | 51.12 | |
| CHEMIGATE** | APPLY FUNGICIDE | SEA 2000 | .00 | .00 | .00 | .00 | .00 | .00 | 14.74 | .66 | 15.40 | 15.40 | |
| TOP | 85HP-WT, FORAGE CHOPPER | OCT 2000 | 1.00 | 1.20 | 11.98 | 9.95 | 14.40 | .00 | .00 | .00 | 24.35 | 36.33 | |
| HARVEST*** | PROCESSOR HARVESTED | OCT 2000 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | .00 | |
| LABOR PICKUP | 3/4 TON | ANN 2000 | .67 | .80 | 2.62 | 4.09 | 9.60 | .00 | .00 | .62 | 14.31 | 16.92 | |
| MANAGER PICKUP | 3/4 TON | ANN 2000 | .50 | .00 | 4.17 | 4.41 | .00 | .00 | .00 | .20 | 4.61 | 8.78 | |
| MANAGEMENT | 7% OF GROSS RECEIPTS | ANN 2000 | .00 | .00 | 70.84 | .00 | .00 | .00 | .00 | .00 | .00 | 70.84 | |
| OVERHEAD | UTILITIES, LEGAL, ACCT., ETC. | ANN 2000 | .00 | .00 | .00 | .00 | .00 | 41.25 | .00 | .00 | 41.25 | 41.25 | |
| LAND COST | RENTAL RATE | ANN 2000 | .00 | .00 | 200.00 | .00 | .00 | .00 | .00 | .00 | .00 | 200.00 | |
| TOTAL PER ACRE | | | 4.20 | 5.43 | 328.56 | 71.54 | 65.18 | 190.25 | 242.72 | 21.60 | 591.29 | 919.85 | |

* IF FUMIGATION IS REQUIRED, THE COST IS APPROXIMATELY \$240/ACRE.

** NUMBER OF APPLICATIONS AND AMOUNT OF MATERIAL USED CAN VARY SIGNIFICANTLY DEPENDING ON CONDITIONS WITHIN GROWING AREA.

*** ON LAND THAT IS OWNED AND NOT RENTED, AFTER HARVEST A COVER CROP IS GENERALLY ESTABLISHED IN OCTOBER AND DESTROYED IN THE SPRING OF THE FOLLOWING YEAR AT AN APPROXIMATE COST OF \$40/ACRE.

Table 2B. Material and Services Used by Operation for Producing Processor Harvested Chantenay (Dicer) Carrots in the North Columbia Basin of Washington State.

| Operation | Month | Material and/or Service |
|------------------------------|--------|--|
| Soil Test (for nematodes) | Fall | Service cost @ an average cost of \$3.00/acre |
| Soil Test (for nutrients) | March | Service cost @ an average cost of \$3.00/acre |
| Fertilize | March | Custom applied @ \$6.00/acre 100 Lbs. of nitrogen (dry) @\$0.215/lb. 120 Lbs. of phosphate @ \$0.27/lb. 110 Lbs. of potash @ \$0.168/lb. 40 Lbs. of sulfur @ \$0.129/lb. 5 Lbs. of zinc @ \$1.38/lb. 1 Lb. of boron @ \$2.70/lb. |
| Weed Control | April | 1 Lb. of Lorox @ \$13.25/lb. |
| Plant | April | Coated seed @ \$35.00/acre |
| Irrigate | Season | Irrigation charge and power costs @ \$75.00/acre |
| Nitrogate | Season | 150 Lbs. of nitrogen (liquid) @ \$0.243/lb. |
| Weed Control | May | Custom applied @ \$6.00/acre 1.5 Pints of Fusilade @ \$18.45/pt. 1 Qt. of crop oil @ \$1.96/qt. |
| Weed Control | June | Custom applied @ \$6.00/acre 2 Lb. of Lorox @ \$13.25/lb. |
| Hand Weeding | July | Custom hired @ \$50.00/acre |
| Chemigate* | Season | 2 Pints of Bravo @ \$7.37/pt. |
| Overhead | Annual | 7.5% of variable cost. |

* Number of applications and amount of material used can vary significantly depending on conditions within growing area.

TABLE 3B. ITEMIZED COSTS PER ACRE FOR PRODUCING PROCESSOR HARVESTED
 CHANTENAY (DICER) CARROTS IN THE NORTH COLUMBIA BASIN OF
 WASHINGTON STATE.

| | | PRICE OR | | VALUE OR | YOUR |
|----------------------|-------|-----------|----------|----------|-------|
| | UNIT | COST/UNIT | QUANTITY | COST | FARM |
| ----- | | | | | |
| VARIABLE COSTS | | \$ | | \$ | |
| CUSTOM SOIL TEST | ACRE | 3.00 | 2.00 | 6.00 | _____ |
| CUSTOM FERTILIZE | ACRE | 6.00 | 1.00 | 6.00 | _____ |
| CUSTOM SPRAYING | ACRE | 6.00 | 2.00 | 12.00 | _____ |
| COATED SEED | ACRE | 35.00 | 1.00 | 35.00 | _____ |
| NITROGEN (DRY) | LB. | .21 | 100.00 | 21.50 | _____ |
| NITROGEN (LIQ) | LB. | .24 | 150.00 | 36.45 | _____ |
| PHOSPHATE (DRY) | LB. | .27 | 120.00 | 32.40 | _____ |
| POTASH | LB. | .17 | 110.00 | 18.48 | _____ |
| SULFUR | LB. | .13 | 40.00 | 5.16 | _____ |
| ZINC | LB. | 1.38 | 5.00 | 6.90 | _____ |
| BORON | LB. | 2.70 | 1.00 | 2.70 | _____ |
| LOROX | LB. | 13.25 | 3.00 | 39.75 | _____ |
| FUSILADE | PINT | 18.45 | 1.50 | 27.67 | _____ |
| CROP OIL | QT. | 1.96 | 1.00 | 1.96 | _____ |
| BRAVO | PINT | 7.37 | 2.00 | 14.74 | _____ |
| HAND WEEDING | ACRE | 50.00 | 1.00 | 50.00 | _____ |
| LABOR (TRAC/MACH) | HOURL | 12.00 | 5.43 | 65.18 | _____ |
| IRRIGATION REPAIR | ACRE | 15.00 | 1.00 | 15.00 | _____ |
| IRRIGATION POWER/CHG | ACRE | 75.00 | 1.00 | 75.00 | _____ |
| TRACTOR REPAIR | ACRE | 14.37 | 1.00 | 14.37 | _____ |
| TRACTOR FUEL/LUBE | ACRE | 19.04 | 1.00 | 19.04 | _____ |
| MACHINERY REPAIRS | ACRE | 19.37 | 1.00 | 19.37 | _____ |
| MACHINE FUEL/LUBE | ACRE | 3.77 | 1.00 | 3.77 | _____ |
| OVERHEAD | ACRE | 41.25 | 1.00 | 41.25 | _____ |
| INTEREST ON OP. CAP. | ACRE | 21.60 | 1.00 | 21.60 | _____ |
| | | | | ----- | |
| TOTAL VARIABLE COST | | | | 591.29 | _____ |
| | | | | | |
| FIXED COSTS | | \$ | | \$ | |
| TRACTOR DEPRECIATION | ACRE | 11.30 | 1.00 | 11.30 | _____ |
| TRACTOR INTEREST | ACRE | 9.57 | 1.00 | 9.57 | _____ |
| TRACTOR INSURANCE | ACRE | .64 | 1.00 | .64 | _____ |
| TRACTOR TAXES | ACRE | 1.91 | 1.00 | 1.91 | _____ |
| TRACTOR HOUSING | ACRE | 1.06 | 1.00 | 1.06 | _____ |
| MACHINE DEPRECIATION | ACRE | 16.07 | 1.00 | 16.07 | _____ |
| MACHINE INTEREST | ACRE | 12.46 | 1.00 | 12.46 | _____ |
| MACHINE INSURANCE | ACRE | .83 | 1.00 | .83 | _____ |
| MACHINE TAXES | ACRE | 2.49 | 1.00 | 2.49 | _____ |
| MACHINE HOUSING | ACRE | 1.38 | 1.00 | 1.38 | _____ |
| MANAGEMENT FEE | ACRE | 70.84 | 1.00 | 70.84 | _____ |
| LAND RENT | ACRE | 200.00 | 1.00 | 200.00 | _____ |
| | | | | ----- | |
| TOTAL FIXED COST | | | | 328.56 | _____ |
| | | | | | |
| TOTAL COST | | | | 919.85 | _____ |
| ----- | | | | | |

TABLE 4B. BREAK-EVEN SELLING PRICE PER TON OF PROCESSOR HARVESTED CHANTENAY CARROTS PRODUCED IN THE NORTH COLUMBIA BASIN.

| | COST PER ACRE | YOUR FARM | BREAK-EVEN PRICE (\$/TON) | YOUR FARM |
|--|------------------|--------------|---------------------------------|--------------|
| | \$ | \$ | (23 TONS)* | \$ |
| 1. TOTAL VARIABLE COST | 591.12 | _____ | 25.71 | _____ |
| PLUS: TRACTOR & MACHINERY INSURANCE | 1.47 | _____ | | |
| TRACTOR & MACHINERY TAXES | 4.40 | _____ | | |
| LAND RENT | 200.00 | _____ | | |
| 2. TOTAL CASH COSTS | 797.16 | _____ | 34.66 | _____ |
| PLUS: TRACTOR & MACHINERY DEPRECIATION | 27.37 | _____ | | |
| 3. TOTAL CASH COST & DEPRECIATION | 824.53 | _____ | 35.85 | _____ |
| PLUS: TRACTOR & MACHINERY INTEREST | 22.03 | _____ | | |
| TRACTOR & MACHINERY HOUSING | 2.44 | _____ | | |
| MANAGEMENT** | 63.90 | _____ | | |
| 4. TOTAL COST*** | 912.90 | _____ | 39.69 | _____ |

* PAID ON 65% OF GROSS HARVEST (35 TONS).

** 7% OF GROSS RECEIPTS (23 TONS X \$39.69 X .07).

*** TOTAL COST FIGURE IS DIFFERENT FROM THAT IN TABLES 1B AND 2B DUE TO DECREASED MANAGEMENT COST AS PRICE RECEIVED DECREASES.

TABLE 5B. SUMMARY OF RECEIPTS, COSTS, AND PROFITABILITY PER ACRE FOR PROCESSOR HARVESTED CHANTENAY CARROTS PRODUCED IN THE NORTH COLUMBIA BASIN.

| | PRICE/UNIT | QUANTITY | VALUE OR COST | YOUR FARM |
|---|------------|----------|---------------|-----------|
| GROSS RECEIPTS | | | | |
| CHANTENAY CARROTS | \$44.00 | 23 TONS | \$1,012.00 | _____ |
| 1. TOTAL RECEIPTS | | | 1,012.00 | _____ |
| LESS: TOTAL VARIABLE COST | | | 591.29 | _____ |
| LAND RENT | | | 200.00 | _____ |
| 2. RETURNS OVER VARIABLE COST AND LAND RENT | | | 220.71 | _____ |
| LESS: TRACTOR & MACHINERY FIXED COST | | | 57.72 | _____ |
| 3. NET RETURNS TO MANAGEMENT AND RISK | | | 62.99 | _____ |
| LESS: MANAGEMENT* | | | 70.84 | _____ |
| 4. RETURNS OVER TOTAL COSTS | | | 92.15 | _____ |

* 7% OF GROSS RECEIPTS (23 TONS X \$44.00 X .07).

TABLE 6B. RETURNS OVER TOTAL COSTS AT VARIOUS PRICE AND NET YIELD LEVELS FOR PROCESSOR HARVESTED CHANTENAY CARROTS PRODUCED IN THE NORTH COLUMBIA BASIN.

| YIELD PRICE | 17 TONS | 20 TONS | 23 TONS | 26 TONS | 29 TONS |
|----------------|---------|---------|---------|---------|---------|
| \$/Ton | \$ | \$ | \$ | \$ | \$ |
| 35 | -296 | -198 | -100 | -3 | 95 |
| 38 | -248 | -142 | -36 | 70 | 176 |
| 41 | -201 | -86 | 28 | 142 | 257 |
| 44 | -153 | -31 | 92 | 215 | 338 |
| 47 | -106 | 25 | 156 | 287 | 419 |
| 50 | -59 | 81 | 220 | 360 | 499 |
| 53 | -11 | 137 | 285 | 433 | 580 |

TABLE 1C. SCHEDULE OF OPERATIONS AND ESTIMATED COSTS PER ACRE FOR PRODUCING GROWER HARVESTED IMPERATOR (FRESH AND SLICING) CARROTS IN THE SOUTH COLUMBIA BASIN OF WASHINGTON STATE.

| OPERATION | TOOLING | MTH YEAR | MACH HOURS | LABOR HOURS | TOTAL FIXED COST | VARIABLE COST | | | | | TOTAL VARIABLE COST | TOTAL COST |
|------------------|--------------------------------|-----------|------------|-------------|------------------|-----------------------|-------|---------|--------|--------|---------------------|------------|
| | | | | | | FUEL, LUBE, & REPAIRS | LABOR | SERVICE | MATER. | INTER. | | |
| | | | | | | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| SOIL TEST | FOR NEMATODES | FALL 1999 | .00 | .00 | .00 | .00 | .00 | 3.00 | .00 | .25 | 3.25 | 3.25 |
| FUMIGATE | CUSTOM APPLIED | FALL 1999 | .00 | .00 | .00 | .00 | .00 | 37.00 | 183.24 | 18.17 | 238.41 | 238.41 |
| SOIL TEST | FOR NUTRIENTS | MAR 2000 | .00 | .00 | .00 | .00 | .00 | 3.00 | .00 | .16 | 3.16 | 3.16 |
| DISC&PACK(1.5X) | 200HP-WT, 20' DISC & PACK | MAR 2000 | .16 | .19 | 4.02 | 4.85 | 2.28 | .00 | .00 | .37 | 7.50 | 11.52 |
| PLOW & PACK | 150HP-4BTM PLOW & 7' PACK | MAR 2000 | .40 | .48 | 7.09 | 8.78 | 5.76 | .00 | .00 | .76 | 15.30 | 22.39 |
| FERTILIZE | CUSTOM APPLIED | MAR 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 87.14 | 4.89 | 98.03 | 98.03 |
| WEED CONTROL | 150HP-WT, SPRAYER | APR 2000 | .11 | .13 | 1.98 | 2.20 | 1.56 | .00 | 13.25 | .77 | 17.78 | 19.76 |
| LIST | 150HP-WT, LISTER | APR 2000 | .20 | .24 | 2.96 | 3.51 | 2.88 | .00 | .00 | .29 | 6.68 | 9.64 |
| BED SHAPING | 150HP-WT, BED SHAPER | APR 2000 | .20 | .24 | 3.38 | 3.64 | 2.88 | .00 | .00 | .29 | 6.82 | 10.19 |
| PLANT\FUNGICIDE | 85HP-WT, PRECISION AIR PLANTER | APR 2000 | .50 | .60 | 15.83 | 11.84 | 7.20 | .00 | 393.40 | 18.56 | 431.00 | 446.83 |
| IRRIGATE | CENTER PIVOT, 44 AC. IN. | SEA 2000 | .00 | 1.00 | .00 | 15.00 | 12.00 | 75.00 | .00 | 4.59 | 106.59 | 106.59 |
| NITROGATION | THROUGH SPRINKLERS (150# N) | SEA 2000 | .00 | .00 | .00 | .00 | .00 | .00 | 36.45 | 1.64 | 38.09 | 38.09 |
| CULTIVATE | 85HP-WT, 8R-CULTIVATOR | MAY 2000 | .33 | .40 | 4.80 | 4.20 | 4.75 | .00 | .00 | .34 | 9.29 | 14.08 |
| WEED CONTROL | CUSTOM APPLIED | MAY 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 29.64 | 1.34 | 36.97 | 36.97 |
| CULTIVATE LAY-BY | 85HP-WT, 8R-CULTIVATOR | JUN 2000 | .33 | .40 | 4.80 | 4.20 | 4.75 | .00 | .00 | .27 | 9.22 | 14.02 |
| WEED CONTROL | CUSTOM APPLIED | JUN 2000 | .00 | .00 | .00 | .00 | .00 | 6.00 | 26.50 | .98 | 33.47 | 33.47 |
| HAND WEEDING | CUSTOM WEEDING | JUL 2000 | .00 | .00 | .00 | .00 | .00 | 50.00 | .00 | 1.13 | 51.12 | 51.12 |
| INSECT/FUNG APP* | CUSTOM AERIAL | SEA 2000 | .00 | .00 | .00 | .00 | .00 | 7.50 | 25.91 | 1.50 | 34.92 | 34.92 |
| CHEMIGATE (2X)* | APPLY FUNGICIDE | SEA 2000 | .00 | .00 | .00 | .00 | .00 | .00 | 40.74 | 1.83 | 42.57 | 42.57 |
| HARVEST (2 MEN) | 150HP-WT, 2R-HARVESTER | OCT 2000 | 1.00 | 2.40 | 32.33 | 27.53 | 28.80 | .00 | .00 | .00 | 56.33 | 88.66 |
| FIELD LOADING | 200HP-WT, PULLING TRAILER | OCT 2000 | 1.00 | 1.20 | 12.63 | 20.41 | 14.40 | .00 | .00 | .00 | 34.80 | 47.43 |
| HAUL** | CUSTOM HAULING | OCT 2000 | .00 | .00 | .00 | .00 | .00 | 363.00 | .00 | .00 | 363.00 | 363.00 |
| LABOR PICKUP | 3/4 TON | ANN 2000 | .67 | .80 | 2.62 | 4.09 | 9.60 | .00 | .00 | .62 | 14.31 | 16.92 |
| MANAGER PICKUP | 3/4 TON | ANN 2000 | .50 | .00 | 4.17 | 4.41 | .00 | .00 | .00 | .20 | 4.61 | 8.78 |
| MANAGEMENT | 7% OF GROSS RECEIPTS | ANN 2000 | .00 | .00 | 162.40 | .00 | .00 | .00 | .00 | .00 | .00 | 162.40 |
| OVERHEAD | UTILITIES, LEGAL, ACCT., ETC. | ANN 2000 | .00 | .00 | .00 | .00 | .00 | 124.74 | .00 | .00 | 124.74 | 124.74 |
| LAND COST | RENTAL RATE | ANN 2000 | .00 | .00 | 300.00 | .00 | .00 | .00 | .00 | .00 | .00 | 300.00 |
| TOTAL PER ACRE | | | 5.40 | 8.07 | 558.98 | 114.67 | 96.86 | 681.24 | 836.27 | 58.93 | 1787.97 | 2346.95 |

* NUMBER OF APPLICATIONS AND AMOUNT OF MATERIAL USED CAN VARY SIGNIFICANTLY DEPENDING ON CONDITIONS WITHIN GROWING AREA.

** ON LAND THAT IS OWNED AND NOT RENTED, AFTER HARVEST A COVER CROP IS GENERALLY ESTABLISHED IN OCTOBER AND DESTROYED IN THE SPRING OF THE FOLLOWING YEAR AT AN APPROXIMATE COST OF \$40/ACRE.

Table 2C. Material and Services Used by Operation for Producing Grower Harvested Imperator (Fresh and Slicing) Carrots in the South Columbia Basin of Washington State.

| Operation | Month | Material and/or Service |
|------------------------------|---------|--|
| Soil Test (for nematodes) | Fall | Service cost @ an average cost of \$3.00/acre |
| Fumigate | Fall | Custom applied @ \$37.00/acre 18 gals. of Telone II @ \$10.18/gal. |
| Soil Test (for nutrients) | March | Service cost @ an average cost of \$3.00/acre |
| Fertilize | March | Custom applied @ \$6.00/acre 100 Lbs. of nitrogen (dry) @\$0.215/lb. 120 Lbs. of phosphate @ \$0.27/lb. 110 Lbs. of potash @ \$0.168/lb. 40 Lbs. of sulfur @ \$0.129/lb. 5 Lbs. of zinc @ \$1.38/lb. 1 Lb. of boron @ \$2.70/lb. |
| Weed Control | April | 1 Lb. of Lorox @ \$13.25/lb. |
| Plant/Fungicide | April | Raw seed @ \$200.00/acre 2 Pints of Ridomil Gold @ \$96.70/pint |
| Irrigate | Season | Irrigation charge and power costs @ \$75.00/acre |
| Nitrogate | Season | 150 Lbs. of nitrogen (liquid) @ \$0.243/lb. |
| Weed Control | May | Custom applied @ \$6.00/acre 1.5 Pints of Fusilade @ \$18.45/pt. 1 Qt. of crop oil @ \$1.96/qt. |
| Weed Control | June | Custom applied @ \$6.00/acre 2 Lb. of Lorox @ \$13.25/lb. |
| Hand Weeding | July | Custom hired @ \$50.00/acre |
| Insecticide/ Fungicide* | Season | Custom aerial applications @ \$7.50/application 1.5 Lbs. of Thiodan @ \$7.45/lb. 2 Pints of Bravo @ \$7.37/pt. |
| Chemigate (2X)* | Season | 2 Pints of Bravo @ \$7.37/pt. 2 Lbs. of Rydomil Copper @ \$13.00/lb. |
| Haul | October | Custom hauling of 33 tons of carrots @ \$11.00/ton |
| Overhead | Annual | 7.5% of variable cost. |

* Number of applications and amount of material used can vary significantly depending on conditions within growing area.

TABLE 3C. ITEMIZED COSTS PER ACRE FOR PRODUCING GROWER HARVESTED
 IMPERATOR (FRESH AND SLICING) CARROTS IN THE SOUTH
 COLUMBIA BASIN OF WASHINGTON STATE.

| | | PRICE OR | | VALUE OR | YOUR |
|----------------------|------|-----------|----------|----------|-------|
| | UNIT | COST/UNIT | QUANTITY | COST | FARM |
| ----- | | | | | |
| VARIABLE COSTS | | \$ | | \$ | |
| CUSTOM FUMIGATE | ACRE | 37.00 | 1.00 | 37.00 | _____ |
| CUSTOM SOIL TEST | ACRE | 3.00 | 2.00 | 6.00 | _____ |
| CUSTOM FERTILIZE | ACRE | 6.00 | 1.00 | 6.00 | _____ |
| CUSTOM SPRAYING | ACRE | 6.00 | 2.00 | 12.00 | _____ |
| CUSTOM AERIAL | ACRE | 7.50 | 1.00 | 7.50 | _____ |
| CUSTOM HAULING | TON | 11.00 | 33.00 | 363.00 | _____ |
| RAW SEED | ACRE | 200.00 | 1.00 | 200.00 | _____ |
| NITROGEN (DRY) | LB. | .21 | 100.00 | 21.50 | _____ |
| NITROGEN (LIQ) | LB. | .24 | 150.00 | 36.45 | _____ |
| PHOSPHATE (DRY) | LB. | .27 | 120.00 | 32.40 | _____ |
| POTASH | LB. | .17 | 110.00 | 18.48 | _____ |
| SULFUR | LB. | .13 | 40.00 | 5.16 | _____ |
| ZINC | LB. | 1.38 | 5.00 | 6.90 | _____ |
| BORON | LB. | 2.70 | 1.00 | 2.70 | _____ |
| TELONE II | GAL. | 10.18 | 18.00 | 183.24 | _____ |
| LOROX | LB. | 13.25 | 3.00 | 39.75 | _____ |
| FUSILADE | PINT | 18.45 | 1.50 | 27.67 | _____ |
| CROP OIL | QT. | 1.96 | 1.00 | 1.96 | _____ |
| BRAVO | PINT | 7.37 | 4.00 | 29.48 | _____ |
| THIODAN | LB. | 7.45 | 1.50 | 11.18 | _____ |
| RIDOMIL GOLD | PINT | 96.70 | 2.00 | 193.40 | _____ |
| RIDOMIL COPPER | LB. | 13.00 | 2.00 | 26.00 | _____ |
| HAND WEEDING | ACRE | 50.00 | 1.00 | 50.00 | _____ |
| LABOR (TRAC/MACH) | HOUR | 12.00 | 8.07 | 96.86 | _____ |
| IRRIGATION REPAIR | ACRE | 15.00 | 1.00 | 15.00 | _____ |
| IRRIGATION POWER/CHG | ACRE | 75.00 | 1.00 | 75.00 | _____ |
| TRACTOR REPAIR | ACRE | 28.37 | 1.00 | 28.37 | _____ |
| TRACTOR FUEL/LUBE | ACRE | 35.99 | 1.00 | 35.99 | _____ |
| MACHINERY REPAIRS | ACRE | 31.54 | 1.00 | 31.54 | _____ |
| MACHINE FUEL/LUBE | ACRE | 3.77 | 1.00 | 3.77 | _____ |
| OVERHEAD | ACRE | 124.74 | 1.00 | 124.74 | _____ |
| INTEREST ON OP. CAP. | ACRE | 58.93 | 1.00 | 58.93 | _____ |
| | | | | ----- | |
| TOTAL VARIABLE COST | | | | 1787.97 | _____ |
| | | | | | |
| FIXED COSTS | | \$ | | \$ | |
| TRACTOR DEPRECIATION | ACRE | 18.98 | 1.00 | 18.98 | _____ |
| TRACTOR INTEREST | ACRE | 16.76 | 1.00 | 16.76 | _____ |
| TRACTOR INSURANCE | ACRE | 1.12 | 1.00 | 1.12 | _____ |
| TRACTOR TAXES | ACRE | 3.35 | 1.00 | 3.35 | _____ |
| TRACTOR HOUSING | ACRE | 1.86 | 1.00 | 1.86 | _____ |
| MACHINE DEPRECIATION | ACRE | 26.86 | 1.00 | 26.86 | _____ |
| MACHINE INTEREST | ACRE | 20.07 | 1.00 | 20.07 | _____ |
| MACHINE INSURANCE | ACRE | 1.34 | 1.00 | 1.34 | _____ |
| MACHINE TAXES | ACRE | 4.01 | 1.00 | 4.01 | _____ |
| MACHINE HOUSING | ACRE | 2.23 | 1.00 | 2.23 | _____ |
| LAND RENT | ACRE | 300.00 | 1.00 | 300.00 | _____ |
| MANAGEMENT FEE | ACRE | 162.40 | 1.00 | 162.40 | _____ |
| | | | | ----- | |
| TOTAL FIXED COST | | | | 558.98 | _____ |
| | | | | | |
| TOTAL COST | | | | 2346.95 | _____ |
| ----- | | | | | |

TABLE 4C. BREAK-EVEN SELLING PRICE PER TON OF GROWER HARVESTED IMPERATOR CARROTS PRODUCED IN THE SOUTH COLUMBIA BASIN.

| | COST PER ACRE | YOUR FARM | BREAK-EVEN PRICE (\$/TON) | YOUR FARM |
|--|------------------|--------------|---------------------------------|--------------|
| | \$ | \$ | (29 TONS) | \$ |
| 1. TOTAL VARIABLE COST | 1,787.97 | _____ | 61.65 | _____ |
| PLUS: TRACTOR & MACHINERY INSURANCE | 2.46 | _____ | | |
| TRACTOR & MACHINERY TAXES | 7.36 | _____ | | |
| LAND RENT | 300.00 | _____ | | |
| 2. TOTAL CASH COSTS | 2,097.79 | _____ | 72.34 | _____ |
| PLUS: TRACTOR & MACHINERY DEPRECIATION | 45.84 | _____ | | |
| 3. TOTAL CASH COST & DEPRECIATION | 2,143.63 | _____ | 73.90 | _____ |
| PLUS: TRACTOR & MACHINERY INTEREST | 36.83 | _____ | | |
| TRACTOR & MACHINERY HOUSING | 4.09 | _____ | | |
| MANAGEMENT* | 164.43 | _____ | | |
| 4. TOTAL COST** | 2,348.98 | _____ | 81.00 | _____ |

* 7% OF GROSS RECEIPTS (29 TONS X \$81.00 X .07).

** TOTAL COST FIGURE IS DIFFERENT FROM THAT IN TABLES 1C AND 2C DUE TO INCREASED MANAGEMENT COST AS PRICE RECEIVED INCREASES.

TABLE 5C. SUMMARY OF RECEIPTS, COSTS, AND PROFITABILITY PER ACRE FOR GROWER
HARVESTED IMPERATOR CARROTS PRODUCED IN THE SOUTH COLUMBIA BASIN.

| | PRICE/UNIT | QUANTITY | VALUE OR COST | YOUR FARM |
|--|------------|----------|---------------|-----------|
| GROSS RECEIPTS | | | | |
| IMPERATOR CARROTS | \$80.00 | 29 TONS | \$2,320.00 | _____ |
| 1. TOTAL RECEIPTS | | | 2,320.00 | _____ |
| LESS: TOTAL VARIABLE COST | | | 1,787.97 | _____ |
| LAND RENT | | | 300.00 | _____ |
| 2. RETURNS OVER VARIABLE COST AND LAND RENT | | | 232.03 | _____ |
| LESS: TRACTOR & MACHINERY FIXED COST | | | 96.58 | _____ |
| 3. NET RETURNS TO MANAGEMENT AND RISK | | | 135.45 | _____ |
| LESS: MANAGEMENT* | | | 162.40 | _____ |
| 4. RETURNS OVER TOTAL COSTS | | | -26.95 | _____ |

* 7% OF GROSS RECEIPTS (29 TONS X \$80.00 X .07).

TABLE 6C. RETURNS OVER TOTAL COSTS AT VARIOUS PRICE AND NET YIELD LEVELS FOR GROWER HARVESTED IMPERATOR CARROTS PRODUCED IN THE SOUTH COLUMBIA BASIN.

| YIELD PRICE | 25 TONS | 27 TONS | 29 TONS | 31 TONS | 33 TONS |
|----------------|---------|---------|---------|---------|---------|
| \$/Ton | \$ | \$ | \$ | \$ | \$ |
| 76 | -364 | -249 | -135 | -20 | 94 |
| 78 | -317 | -199 | -81 | 37 | 155 |
| 80 | -271 | -149 | -27 | 95 | 217 |
| 82 | -224 | -99 | 27 | 153 | 278 |
| 84 | -178 | -49 | 81 | 210 | 339 |
| 86 | -131 | 2 | 135 | 268 | 401 |
| 88 | -85 | 52 | 189 | 326 | 462 |

TABLE 7. HOURLY MACHINERY COSTS

| MACHINERY | PURCHASE PRICE | YEARS | | ANNUAL HOURS | DEPRECIATION | INTEREST | INSURANCE | TAXES | HOUSING | TOTAL FIXED COST | REPAIR | FUEL AND LUBE | TOTAL VARIABLE COST | TOTAL COST |
|--------------------|----------------|----------|-------|--------------|--------------|----------|-----------|-------|---------|------------------|--------|---------------|---------------------|------------|
| | | TO TRADE | TRADE | | | | | | | | | | | |
| | | | | | | | | | | | | | COST PER HOUR | |
| | | | | | | | | | | | | | \$ | |
| 150HP-WT | 71,750.00 | 12 | 1000 | 4.48 | 4.04 | .27 | .81 | .45 | 10.05 | 7.18 | 7.25 | 14.42 | 24.47 | |
| 200HP-WT | 90,200.00 | 12 | 1000 | 5.64 | 5.07 | .34 | 1.01 | .56 | 12.63 | 9.02 | 9.32 | 18.34 | 30.96 | |
| 85HP-WT | 38,750.00 | 15 | 700 | 3.34 | 2.73 | .18 | .55 | .30 | 7.10 | 3.62 | 4.14 | 7.76 | 14.86 | |
| 4-18" MB PLOW | 10,500.00 | 10 | 250 | 3.46 | 2.22 | .15 | .44 | .25 | 6.52 | 5.03 | .00 | 5.03 | 11.55 | |
| 7' PACKER | 1,850.00 | 10 | 250 | .61 | .39 | .03 | .08 | .04 | 1.15 | .89 | .00 | .89 | 2.04 | |
| 20' PACKER | 4,000.00 | 7 | 350 | 1.22 | .65 | .04 | .13 | .07 | 2.11 | 1.91 | .00 | 1.91 | 4.01 | |
| 20' OFFSET DISC | 16,700.00 | 10 | 250 | 5.50 | 3.54 | .24 | .71 | .39 | 10.37 | 8.00 | .00 | 8.00 | 18.38 | |
| 2R-HARVESTER | 35,875.00 | 10 | 250 | 11.81 | 7.60 | .51 | 1.52 | .84 | 22.28 | 11.50 | .00 | 11.50 | 33.78 | |
| 8R-CULTIVATOR | 8,700.00 | 15 | 150 | 3.50 | 2.86 | .19 | .57 | .32 | 7.44 | 4.04 | .00 | 4.04 | 11.48 | |
| SPRAYER | 5,125.00 | 10 | 100 | 4.22 | 2.71 | .18 | .54 | .30 | 7.96 | 3.98 | .00 | 3.98 | 11.94 | |
| LISTER | 3,700.00 | 15 | 100 | 2.23 | 1.82 | .12 | .36 | .20 | 4.74 | 1.52 | .00 | 1.52 | 6.27 | |
| BED SHAPER | 5,330.00 | 15 | 100 | 3.21 | 2.63 | .18 | .53 | .29 | 6.83 | 2.19 | .00 | 2.19 | 9.03 | |
| FORAGE CHOPPER | 4,700.00 | 10 | 150 | 2.62 | 1.64 | .11 | .33 | .18 | 4.88 | 1.27 | .00 | 1.27 | 6.15 | |
| CROWNER | 13,300.00 | 5 | 270 | 6.64 | 2.94 | .20 | .59 | .33 | 10.69 | 11.26 | .00 | 11.26 | 21.95 | |
| 6R-BEET DIGGER | 15,400.00 | 10 | 250 | 5.07 | 3.26 | .22 | .65 | .36 | 9.56 | 7.38 | .00 | 7.38 | 16.95 | |
| PREC. BELT PLANTER | 14,350.00 | 12 | 100 | 6.83 | 9.23 | .62 | 1.85 | 1.03 | 19.54 | 12.00 | .00 | 12.00 | 31.54 | |
| PREC. AIR PLANTER | 18,000.00 | 12 | 100 | 8.75 | 11.48 | .77 | 2.30 | 1.28 | 24.56 | 15.00 | .00 | 15.00 | 39.56 | |
| LABOR PICKUP | 7,200.00 | 5 | 400 | 2.43 | 1.07 | .07 | .21 | .12 | 3.91 | 2.88 | 2.76 | 5.64 | 9.55 | |
| MANAGER'S PICKUP | 21,000.00 | 6 | 500 | 4.98 | 2.43 | .16 | .49 | .27 | 8.34 | 5.61 | 2.76 | 8.37 | 16.71 | |

Use pesticides with care. Apply them only to plants, animals, or sites listed on the label. When mixing and applying pesticides, follow all label precautions to protect yourself and others around you. It is violation of law to disregard label directions. If pesticides are spilled on skin or clothing, remove clothing and wash skin thoroughly. Store pesticides in their original containers and keep them out of the reach of children, pets, and livestock.

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